To: The Caltech Community

From: Thomas F. Rosenbaum

*President and Sonja and William Davidow Presidential Chair and Professor of Physics*

Date: December 11, 2014

It has been an exhilarating first few months at the Institute and I am deeply grateful for your generous welcome. There is indeed only one Caltech! As the late President Murph Goldberger aptly observed when asked to explain Caltech’s distinction:

“If any single factor can be called responsible for this . . . it is Caltech’s absolute unwillingness to compromise on excellence: excellence of faculty, excellence of students, excellence of facilities.”

The Institute’s strength rests on your efforts, encompassing research and teaching and learning, keeping our two campuses operating efficiently and well, planning for the Institute’s future, and engaging with our community, nation, and world. It is a privilege to be a member of this community of close-knit, dedicated individuals, each of whom is making significant contributions with his or her work.

As we look ahead to the New Year, and make plans for building on Caltech’s legacy of excellence, I wish you all the best for the approaching holidays and for a rewarding and fulfilling 2015.