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ADDITIONAL QUESTIONS FROM COHORT 2018: 10:30 – 12 NOON SESSION

THESE QUESTIONS WERE SUBMITTED BY COHORT TEAMS 1-5. I SEE THE ENVIRONMENT AS INFORMAL AND OTHER QUESTIONS COULD ARISE DURING THE AM SESSION THAT TAKE PRECEDENCE OVER THESE SUBMITTED.

1. **JOE FARROW:** You have chosen a leadership path that places you at the forefront of both spoken and unspoken social contracts that government or institutions create with the people it serves; first with the 40 million citizens of the State of California, and now with the 35,000 students at UC Davis.
 - What are the key rules of engagement that are essential characteristics of behavior for your officers in their communication with and governance of the public, communities, advocacy groups and individuals?
 2. **JOE FARROW:** What do you see as our greatest challenges in uniting across highly divisive partisan lines?
 - What do you see as our greatest opportunities?
 - What hope for the future do students represent as the future leaders of government and business?
 3. **JOE FARROW:** What are some of the more pervasive characteristics of leadership that you see emerging on campus?
 - Did you see these same characteristics of leadership in citizens and communities across the state?
 - How do you build trust in these communities and once built, how do you sustain it?
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4. **KIRK MCKINZIE:** You are on the frontier of pioneering SMART Cities where you are building cooperation and connections among regional, national and international leaders using emerging and leading edge technology.
 - Define what you mean when you say we are entering the 1st digital data revolution?
 - Define for us the SMART Cities you are building and its application to creating:
 - 360/3D/SMART Cyber-physical systems, and

- Systems integration with the internet of things, cloud computing, machine to machine, machine to human, mixed reality solutions, virtual and augmented reality.
 - You are on the frontier of innovation in government. You are succeeding at bringing private partners into a real time collaborative force with government “partners” who are contributing significant amounts of time and resources. Why do you think so many are willing to let go of the status quo and come to the table with time and resources?
 - Why do you think these public-private partnerships are succeeding?
 - Based on your success, what do you recommend to our moonshot teams in pioneering innovation and transformative government? What are some of the positive risks and how have you honed your risk intelligence?
- 5. **KIRK MCKINZIE:** Can AI help with Risk Intelligence skills in State government? If so, how do you see it is being implemented in the governmental organizations?
- 6. **KIRK MCKINZIE:** Many in society are fearful of artificial intelligence – at the level of business and government we are worried about the jobs AI will replace, and at a personal level we are fearful of a total loss of our privacy. How do you respond to this? How do you allay fear and communicate opportunity? Do you communicate differently with government than you do the public?

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- 7. **JOE FARROW AND KIRK MCKINZIE:** Of all the risks you have taken in your career, which one was the riskiest and at the same time, the most rewarding?
 - 8. **JOE FARROW AND KIRK MCKINZIE:** Cohort 2017 and now Cohort 2018 see, as a collective moonshot, that the State of California could build the infrastructure, governance model and innovative acumen to become the employer of choice in California because its employees have the capacity change the world!
 - What characteristics of leadership and governance must be systemic to achieve this status?
 - How would we measure success?
 - 9. **JOE FARROW AND KIRK MCKINZIE:** Both of you are proven “pioneers” in human-centric design where “government and people” are operating as a dynamic fluid system in real time.
 - a. How did you come to see the world this way?
 - b. How did you build this culture?
 - c. What are the spoken and unspoken contracts between government and society that will exponentially grow this culture?

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