



**PERFORMANCE REPORT  
FOR THE YEAR ENDED DECEMBER 31, 2016**

(for the period from January 1 to December 31, 2016)

(expressed in CHF)

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**1. General**

Name :	Fondation Ondjyla
Address :	Rue Charles-Bonnet 4, 1206 Geneva, Switzerland
Legal form & basis :	Foundation, Public Deed executed May 2, 2014
Incorporation :	On June 10, 2014 in the Swiss Commercial Register, IDE n° CHE-378.981.415 / FED n° CH-660.1.625.014-7. The foundation is governed by art. 80 to 89 of the Swiss Civil Code.
Purpose :	Promotion of scientific, cultural and education exchanges, notably between Angola, Brazil, Portugal, the Orient and the rest of the world, particularly by promoting training and investigation projects' in areas in process of being modernised and developed, aiming at contributing to the worldwide reputation and to reinforcing the image of those three lusophone countries, as open and favourable to business and foreign investors.
Branches :	Windhoek (NAM), incorporated as at November 24, 2015. Luanda (AGO), incorporation in progress.
Honorary chairman :	Hortênsio Simaria da Silva
Board chairman :	Manuel Eduardo Carneiro de Brito de Queiroz Aguiar *
Board members :	Jean-Luc Herbez Daniel Proença de Carvalho Tiago Alberto Fróis Simaria da Silva António João Assis de Almeida
Statutory auditors :	KPMG SA, Geneva
Accounting provider :	Baker Tilly Spiess SA, Geneva
Supervisory organ :	Swiss Federal Department of Home Affairs (DFI), Bern

\* Appointed Chairman on May 2016, following resignation presented by Mr. Carlos José da Silva.

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### 2. Activity description and development

Fondation Ondjyla is a foundation incorporated with the purpose of promoting knowledge, education, entrepreneurship and cultural exchange, with a particular focus on African young people, contributing to the independence, sustainability and development of communities and people, especially children and those who are young. *Ondjyla* in an African language is an expression that means “path”. Our main goal is empowering people to build their own path.

In 2016, Fondation Ondjyla encountered on-site administrative and practical difficulties in the progress of the Family Rural Schools projects (having no activity in the branches during 2016), and could not deploy, following its creation, the activities planned for the branches in preparation. Consequently, the Foundation reoriented its efforts towards the development of an online IT platform named Digital Grow which aims to electronically provide technical information related with rural activities and constitute, therefore, a tool for training and promotion of knowledge aimed at contributing to the development of the rural world.

The information made available via Digital Grow is duly analysed and scrutinized by a specialized team, to ensure the materials and tutorials are always appropriate, allowing users of the platform to easily and quickly identify information that is useful to them.. Moreover, as most users are situated in remote locations with difficult access to information, the system, in allowing access to previously selected technical information in rural areas, can entail an invaluable contribution.

Thereby, Fondation Ondjyla has deployed an important effort to collect, structure and offer, via Digital Grow, high quality technical information elaborated by institutions of recognized standing in rural matters.

This platform was developed in partnership with the Association Internationale des Mouvements Familiaux de Formation Rurale (AIMFR), an entity that coordinates at the

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international level around 3'000 Family Rural Schools (FRS) worldwide, which Digital Grow is particularly interested. The 3'000 FRS have 30'000 teachers and have an impact on 300'000 students, their families and their communities.

These schools are aimed at students from 13/14 years old and provide both general education and training in specific professions (agriculture, fishing, carpentry, etc.). The aim of these schools is to ensure that when the students finish their studies they get a high school degree and are able to engage in a profession in the sector they were trained or to pursue further studies. The FRSs are based on 4 fundamental pillars:

- ❖ Global education of the student;
- ❖ Development of local environment in which the schools are placed;
- ❖ Alternating cycle method: the students alternate between 15 days at school (boarding school) and 15 days at home, improving in practice in the family's farm what they learned in school;
- ❖ The FRSs belong to an association composed by the parents, families, local associations, local leaders, etc.

The above shift of priorities and the reorientation of activities have lead the Foundation to reflect these changes in the new mandate granted to Mr Fernandes on the date of renewal of his contrat at the end of 2015..

Fondation Ondjyla has also created a network of partnerships with selected entities active in the rural world, ensuring Digital Grow is diffused around the globe, and can therefore contribute to the successful transfer of know-how.

Under the partnerships concluded in 2016, Digital Grow was promoted in the rural world of various countries specially in Africa, Central and South America and. By December 31, 2016, approximately 200 technical books and articles of professional journals were obtained and available for free access and download at Digital Grow. At the date of this report, Digital Grow offers around 500 technical books, articles and videos on rural matters.

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Fondation Ondjyla will keep expanding the platform Digital Grow, constantly bringing know-how to more people. We are now developing an e-learning program on alternating cycle teaching to be offered at the Digital Grow, aimed at teachers from 600 FRS in Guatemala. This program, which is developed together with Guatemala Authorities and AIMFR, will be launched on the final quarter of 2017 and can be replicated in different locations in the future, particularly in African countries. Other e-learning programs to be available at Digital Grow are also under preparation.

### 3. Organization of the foundation

Fondation Ondjyla has a Board of Directors who is responsible for the management of the foundation, including establishing its strategy and investment policy.

The Board of Directors appointed an Executive Committee comprised by three Board Members (Manuel Eduardo Carneiro de Brito de Queiroz Aguiar, António João Assis de Almeida and Tiago Alberto Fróis Simaria da Silva) who dispose of day-to-day management powers, allowing a more efficient direction of the foundation's activities.

During the year 2016 no remuneration has been paid to the Board members.

The Digital Grow Platform project is coordinated by two providers engaged by the foundation: Francisco José Carlos Ferreira da Cruz Fernandes, as Project Coordinator; and Associació per al desenvolupament integral i la formació (APDIF) which, represented by its employee Pedro Puig-Calvo, participates as Training Coordinator<sup>1</sup>.

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<sup>1</sup> Reference is made to a letter from Surveillance fédérale des fondations, received on 4 July 2017.

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**4. Operational activity of the year**

During the year 2016, Fondation Ondjyla did not solicit nor receive any donation (2014-2015 : USD 4'250'000 (CHF 4'080'045)).

The operating costs occurred during the year 2016 are split as follow :

	<b>2016</b>		<b>2015-2014</b>	
	<b>CHF</b>		<b>CHF</b>	
• Angola family rural school project	-	0%	87'127	42%
• Namibia family rural school project	665	0%	1'527	1%
• Digital Grow Platform project	113'030	64%	-	0%
• Subscriptions	1'092	1%	1'101	1%
• Donations and contributions paid	-	0%	2'408	1%
• Office costs	2'895	2%	5'378	3%
• Travel & representation costs	3'336	2%	31'742	16%
• Professional and management fees	51'452	29%	73'825	35%
• Other taxes and legal duties	3'060	2%	1'300	1%
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<b>Total of the operating costs</b>	<b>175'530</b>	<b>100%</b>	<b>204'408</b>	<b>100%</b>

As at December 31, 2016, the foundation has no employees.

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**5. Assets of the foundation**

The assets of Fondation Ondjyla are essentially split into two categories :

	<b>2016</b>		<b>2015-2014</b>	
	<b>CHF</b>		<b>CHF</b>	
• Cash and cash equivalents	890'151	21%	2'705'820	62%
• Short-term investments	3'385'532	79%	1'678'981	38%
• Accrued income	14'194	0%	-	-
<b>Total assets</b>	<b>4'289'877</b>	<b>100%</b>	<b>4'384'801</b>	<b>100%</b>

Those assets are financed by :

• Current liabilities	39'915	1%	37'274	1%
• Capital	4'249'962	99%	4'347'527	99%
<b>Total liabilities and equity</b>	<b>4'289'877</b>	<b>100%</b>	<b>4'384'801</b>	<b>100%</b>

The short-term investment is corresponding to an investment in liquid money market equity.  
As at December 31, 2016, no other financial assets were held by Fondation Ondjyla.

Geneva, 26 September 2017

For the Board,