



FONDATION
ONDJYLA

2017 Activity and
Performance Report

**PERFORMANCE REPORT
FOR THE YEAR 2017**

(for the period from 1 January to 31 December 2017)

(expressed in CHF)

1. General

| | |
|-----------------------|---|
| Name : | Fondation Ondjyla |
| Address : | Rue Charles-Bonnet 4, 1206 Geneva, Switzerland |
| Legal form & basis : | Foundation, Public Deed executed 2 May 2014 |
| Incorporation : | On June 10, 2014 at the Swiss Commercial Register, IDE n° CHE-378.981.415 / FED n° CH-660.1.625.014-7. The foundation is governed by art. 80 to 89 of the Swiss Civil Code. |
| Purpose : | Promotion of scientific, cultural and education exchanges, notably between Angola, Brazil, Portugal, the Orient and the rest of the world, particularly by promoting training and investigation projects in areas in process of being modernised and developed, aiming at contributing to the worldwide reputation and to reinforcing the image of those three lusophone countries, as open and favourable to business and foreign investors. |
| Branches : | Windhoek (NAM), incorporated as of 24 November 2015. |
| Honorary chairman : | Hortênsio Simaria da Silva |
| Board chairman : | Manuel Eduardo Carneiro de Brito de Queiroz Aguiar |
| Board members : | Jean-Luc Herbez Daniel Proença de Carvalho Tiago Alberto Fróis Simaria da Silva António João Assis de Almeida Elpídio Ferreira Lourenço Neto (appointed on 17 January 2018) |
| Statutory auditors : | KPMG SA, Geneva |
| Accounting provider : | Baker Tilly Spiess SA, Geneva |
| Supervisory organ : | Swiss Federal Department of Home Affairs (DFI), Bern |

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2. Activity description and development

Fondation Ondjyla is a foundation with the purpose of promoting knowledge, education, entrepreneurship and cultural exchange, contributing to the independence, sustainability and development of communities and people, especially children and youth/young adults. *Ondjyla* in an African language means “path”. Our main goal is empowering people to build their own path.

In 2016, after encountering on-site administrative and practical difficulties in the progress of its first project (the development of Family Rural Schools), the Foundation reoriented its efforts towards the development of an online IT platform called Digital Grow, a knowledge sharing platform on rural activities, a tool for training and promotion of knowledge aimed at contributing to the development of the rural world. During 2017, Fondation Ondjyla continued the development and improvement of the platform Digital Grow, particularly with the introduction of e-learning programs and developing the web interface in order to offer a better user experience. As a result, Digital Grow currently offers a free and intuitive library of selected technical documentation on rural activities, as well as an e-learning center with tailored training programs for different educational levels.

The information made available via Digital Grow is duly analysed and scrutinized by a specialized team, to ensure the materials and tutorials are always appropriate, allowing users of the platform to easily and quickly identify information that is useful to them. Moreover, as most users are situated in remote locations with difficult access to information, Digital Grow provides an invaluable contribution to distant rural areas residents in granting access to previously selected and structured technical information.

Thereby, Fondation Ondjyla has undertaken an important effort to collect, structure and offer, via Digital Grow, high quality technical information elaborated by institutions of recognized standing in rural matters.

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Digital Grow is developed in partnership with the Association Internationale des Mouvements Familiaux de Formation Rurale (AIMFR), an entity that coordinates at the international level around 3'000 Family Rural Schools (FRS) worldwide. This is an especially valuable partnership because through these FRSs, Digital Grow can reach out to 30'000 teachers and thereby impact 300'000 students, their families and communities.

The FRSs are education and training centres. Their main goal is to offer students a complete education associated with vocational training in specific professions (agriculture, fishing, carpentry, etc.) and to promote their integration into the working environment. The FRSs further aim is to ensure that when the students finish their studies they receive a high academic degree and are able to engage in a profession in the sector they were trained in or to pursue further studies. The FRSs are based on 4 fundamental pillars:

- ❖ Global education of the students;
- ❖ Development of local environment in which the schools are placed;
- ❖ Alternating cycle method: the students alternate between 15 days at school (boarding school) and 15 days at home, implementing into practice within their family's farm what they learned in school and thus improving their practical skills;
- ❖ The FRSs belong to an association composed of parents, families, local associations, local leaders, etc.

In 2017, Fondation Ondjyla strengthened the involvement with its partners, and created new partnerships with selected entities active in the rural world, particularly in Central America, ensuring Digital Grow is diffused around the globe and can therefore contribute to the successful transfer of know-how.

Under the partnerships entailed by Fondation Ondjyla, Digital Grow was promoted in rural areas of various countries especially in Africa, Central and South America but also in Europe and North America. In 2017 Digital Grow has been able to increase its offer of technical books and articles of professional journals, including videos, accessible for free and for download from 200 on 31 December, 2016 to 600 on 31 December, 2017. At the date of this report, around 850 documents are available at Digital Grow.

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As referred to above, during 2017, Fondation Ondjyla developed an e-learning center on the Digital Grow platform. As an important result of the partnerships developed by the foundation, different e-learning programs were launched in Digital Grow in 2017, particularly in Guatemala, where (i) a first training program was held in the second half of 2017 offering on-line training on alternating cycle pedagogy to teachers from several FRSs in this country and also from other schools in rural areas and (ii) an e-learning program developed by a partner of the foundation offering training in pedagogy with a focus on entrepreneurship to around 800 experienced teachers but with low level of education was made available at Digital Grow.

Additional e-learning programs accessible to anyone were also offered at Digital Grow in 2017.

Fondation Ondjyla will keep expanding the platform Digital Grow, constantly bringing know-how to more people. The foundation has just started a new on-line training program on alternating cycle pedagogy in Guatemala, together with Guatemala's Authorities, the main University and AIMFR, which is expected to largely improve the skills of teachers of FRSs and other rural schools – with a great impact in the empowerment of students and their communities – and offer them a university degree. Similar programs will be replicated in other countries, Peru will be the next country to offer these programs.

3. Organization of the foundation

Fondation Ondjyla has a Board of Directors responsible for the management of the foundation, including establishing its strategy and investment policy.

The Board of Directors appointed an Executive Committee composed of three Board Members (Manuel Eduardo Carneiro de Brito de Queiroz Aguiar, António João Assis de Almeida and Tiago Alberto Fróis Simaria da Silva) who dispose of day-to-day management powers, allowing a more efficient direction of the foundation's activities.

During the year 2017 no remuneration was paid to the Board members.

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The Digital Grow Platform project is coordinated by two providers engaged by the foundation: Francisco José Carlos Ferreira da Cruz Fernandes, as Project Coordinator; and Associació per al desenvolupament integral i la formació (APDIF) which, represented by its employee Pedro Puig-Calvo, participates as Training Coordinator.

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4. Operational activity of the year

During the year 2017, Fondation Ondjyla did not solicit any donation (2016 : 0). The Foundation received CHF 3'141'304 as unrestricted funds from Fundação Ondjyla, Portugal (2016 : 0).

The operating costs occurred during the year 2017 are split as follows:

| | 2017 | | 2016 | |
|---------------------------------------|----------------|-------------|----------------|-------------|
| | CHF | | CHF | |
| • Angola family rural school project | - | 0% | - | 0% |
| • Namibia family rural school project | - | 0% | 665 | 0% |
| • Digital Grow Platform project | 242'891 | 69% | 113'030 | 64% |
| • Subscriptions | 5'218 | 1% | 1'092 | 1% |
| • Office costs | - | 0% | 2'895 | 2% |
| • Travel & representation costs | 25'475 | 7% | 3'336 | 2% |
| • Professional and management fees | 63'227 | 18% | 51'452 | 29% |
| • Other taxes and legal duties | 16'781 | 5% | 3'060 | 2% |
| | <hr/> | | <hr/> | |
| Total of the operating costs | 353'592 | 100% | 175'530 | 100% |

As of 31 December 2017, the foundation has no employees.

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5. Assets of the foundation

The assets of Fondation Ondjyla are essentially split into two categories:

| | 2017 | | 2016 | |
|-----------------------------|------------------|-------------|------------------|-------------|
| | CHF | | CHF | |
| • Cash and cash equivalents | 767'051 | 11% | 890'151 | 21% |
| • Short-term investments | 6'362'037 | 89% | 3'385'532 | 79% |
| • Accrued income | 29'671 | 0% | 14'194 | 0% |
| Total assets | 7'158'759 | 100% | 4'289'877 | 100% |

Those assets are financed by:

| | | | | |
|-------------------------------------|------------------|-------------|------------------|-------------|
| • Current liabilities | 76'882 | 1% | 39'915 | 1% |
| • Capital | 7'081'877 | 99% | 4'249'962 | 99% |
| Total liabilities and equity | 7'158'759 | 100% | 4'289'877 | 100% |

As of 31 December 2017, short-term investments correspond to investments in money market equity, bonds, funds, equities or similar investments. As of 31 December 2016, short-term investments corresponded to liquid money market equity.

Geneva, 25 September 2018

For the Board,