## John M. Collins, Ph.D.

#### Summary

A tested leader in technology-driven businesses with more than 30 years of international experience focused on the accelerated design, development and commercialization of innovative technologies, products and services. Experiences integrate a broad geographic and technology base across industries from clean energy/tech to consumer durables, with a career long focus on medical devices. A proven ability to form and lead high performance project and operational teams, create and manage strong intellectual property portfolios, as well as develop, structure, and drive collaborative business relationships with companies ranging from start-ups to premier multi-national organizations. Maintains a hands-on approach and an intimate working knowledge of technologies, operations, and user needs.

#### Experience

2008 to Present

CIMIT: Consortia for Improving Medicine with Innovation and Technology Boston, MA

#### Chief Operating Officer

CIMIT is a consortium of the greater Boston area's premier clinical, research and academic institutions, based at the Mass General Hospital (<u>www.CIMIT.org</u>). Its mission is to improve patient care by facilitating collaboration among clinicians, engineers and entrepreneurs to catalyze the discovery, development and implementation of innovative technologies and procedures/systems that improve patient care. As COO, responsible for ensuring CIMIT's Finding, Funding and Facilitation functions are effective. A particular focus is to assist investigators move technologies from the lab into commercialization and scale the CIMIT Network through the web-based CIMIT CoLab<sup>®</sup> platform.

2008 to Present

Reed Collins LLC

Lexington, MA

#### **Chief Technology & Innovation Officer**

Technology, intellectual property, commercialization and business development consulting services for research teams, start-ups, venture capital and private equity firms. In addition, strategic consulting to non-profits with a focus on innovation and healthcare.

2002 to 2008

#### TIAX LLC

Cambridge, MA

#### President

In close collaboration with CEO and owner, Dr. Kenan Sahin, formed TIAX from the Arthur D. Little T&I group. Established TIAX as a 150-person strong, privately held technology development and commercialization business, successfully blending services work for government and commercial clients with technology development and licensing. TIAX (<u>www.TIAXLLC.com</u>) is a unique technology "transformation" organization focused in several core technology areas, including clean energy and materials, health and wellness, appliances and HVAC systems, and enhanced security. TIAX has one of the most successful records in SBIR wins, with more than 40 Phase I grants, most of which proceed to subsequent phases and collaborative commercial relationships. The World Economic Forum recognized TIAX as a Technology Pioneer in 2002 and as a New Champion in 2007.

Promoted to President in 2005 after having served as Executive Vice President since the company founding in 2002. In addition to an integral role in managing the transition and building a new business infrastructure, key accomplishments include attracting and hiring over 60 exceptionally qualified staff members, developing key technology platforms and intellectual property portfolios, and establishing several significant collaborative business relationships and licensing agreements.

### John M. Collins, Ph.D.

1999 to 2002

Arthur D Little, Inc

Cambridge, MA

#### Senior Vice President, Technology & Innovation (T&I) Directorate

Reporting to the President and serving on the company's Executive Leadership Team, reestablished Arthur D. Little, Inc. (ADL) as a leader in technology consulting, linking strategy, innovation, and technology development. Architected and drove the turnaround of the technology business, reversing a declining revenue trend that persisted over several years to generate an average of ~20% annual growth. Successfully built a strong leadership team and focused the business on the integrated services of technology-based consulting, technology and product development, and intellectual property management. Grew the business to about 300 staff members and operated above target profitability levels (20% contribution margin). Drove a number of large commercial relationships that created significant success for clients. Board member of Cambridge Consultants Ltd. (a wholly owned subsidiary based in Cambridge U.K.), Nuvera Fuel Cells (an ADL spin-out with interests held by Gruppo De Nora and Amerada Hess, based in Cambridge, MA) and Strategic Food Solutions (a joint venture between ADL and TNO, the Netherlands research organization).

1996 to 1999

#### Arthur D Little, Inc

Sydney, Australia

#### Managing Director, Asia Pacific Management Consulting Directorate

Reporting to the President and serving on the company's Executive Leadership Team, restructured Arthur D. Little's Management Consulting business in Asia during the currency crisis of the late 90's. Aligned the offices in Sydney, Melbourne, Singapore, Tokyo, Seoul, Kuala Lumpur and Hong Kong to achieve services revenues of about \$30mm. Enabled the growth of ADL's three lines of business (Technology, Environment and Management Consulting) by expanding/extending relationships with multi-national corporations based in the US and Europe.

Initially, served as the Managing Director of the Sydney office and a member of the Asia Pacific Leadership team for two years before being promoted. In that time, opened an office in Melbourne and doubled the in-country revenues, returning the Australian operation to profitability, while also leading the expansion of the Technology & Innovation Management and the Organizational Learning practice across Asia Pacific.

1988 to 1996

#### Arthur D Little, Inc

Cambridge, MA

#### Vice President, Technology and Product Development

Joined Arthur D. Little, Inc. after completing Ph.D. to help establish the medical products group. Held a variety of positions of increasing responsibility while also maintaining an active hand in creating and managing engagements with clients. Created and implemented ADL's Product Development Process.

1982 to 1986

Booz, Allen & Hamilton

Cleveland, Ohio

#### Senior Consultant

Held a variety of positions of increasing responsibility, transitioning from being a contributor in technology and strategy assignments to being a project leader.

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## John M. Collins, Ph.D.

### Education

| Ph.D. – MIT<br>1987 to 1988 | Doctorate in Mechanical Engineering from Massachusetts<br>Institute of Technology, with a concentration in fluid mechanics<br>and heat/mass transfer. Minor concentration in Technology &<br>Innovation Management. |
|-----------------------------|---|
| M.S. – MIT<br>1980 to 1982  | Masters in Mechanical Engineering from Massachusetts Institute<br>of Technology, with a concentration in fluids mechanics and<br>heat/mass transfer. Minor concentration in Technology &<br>Innovation Management.  |
| B.S. – RPI<br>1976 to 1980  | Bachelors in Mechanical Engineering from Rensselaer<br>Polytechnic Institute, with a minor in Economics. General Motors<br>Scholar/Intern.  |
| Other                       |   |
| Patents                     | Over 20 US patents, with numerous corresponding international patents (attached below)  |
| Security Clearance          | DoD Top Secret (no longer active)   |

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### John M. Collins, Ph.D. **Issued US Patents**

| Patent Number     | Date Issued | Title  |
|-------------------|-------------|--|
| Trocars           |             |  |
| US05350364        | 09/27/1994  | Universal seal for trocar assembly               |
| US05342315        | 08/30/1994  | Trocar seal/protector assemblies                 |
| US05314417        | 05/24/1994  | Safety trocar                                    |
| US05209736        | 05/11/1993  | Trocar method and apparatus                      |
| US05197955        | 03/30/1993  | Universal seal for trocar assembly               |
|                   |             |  |
| Automated Fryer   |             |  |
| US05319939        | 06/14/1994  | Frozen food storage and dispensing system        |
| US05230279        | 07/27/1993  | Frying apparatus                                 |
| US05224415        | 07/06/1993  | Frozen food storage and dispensing system        |
| US05305615        | 04/26/1994  | Frozen food storage & dispensing system          |
| US05142968        | 09/01/1992  | Automated deep fat fryer                         |
|                   |             |  |
| Blood/Fluid       |             |  |
| Warmer            |             |  |
| US06047108        | 04/04/2000  | Blood warming apparatus                          |
| US05846224        | 12/08/1998  | Container for use with blood warming apparatus   |
|                   |             |  |
| Rug Cleaner       |             |  |
| US04712740        | 12/15/1987  | Venturi spray nozzle for a cleaning device       |
| US04570856        | 02/18/1986  | Liquid and detergent mixing chamber and valves   |
|                   |             |  |
| Catalytic Coating |             |  |
| Process           |             |  |
| US04550034        | 10/29/1985  | Method of impregnating ceramic monolithic        |
|                   |             | structures with predetermined amounts of         |
|                   |             | catalyst   |
| US04609563        | 09/02/1986  | Metered charge system for catalytic coating of a |
|                   |             | substrate  |
|                   |             |  |
| Ergonomic Table   |             |  |
| US04637322        | 01/20/1987  | Adjustable computer work table                   |
| US04890561        | 01/02/1990  | Extendable keyboard support assembly             |
|                   |             |  |
| Tendon/           |             |  |
| Ligament Repair   | 00/00/0000  |  |
| US06106556        | 08/22/2000  | Tendon and ligament repair system                |
| US06080192        | 06/27/2000  | Tendon and ligament repair system                |
| US05800544        | 09/01/1998  | Tendon and ligament repair system                |

| #  | Parties   | Case  | Subject                         | Firm                         |
|----|---|---|---------------------------------|------------------------------|
| 1  | Deknatel v. Atrium<br>Medical   | (Reference #?<br>early 90's)                | Chest Drainage<br>Device        | Hale &<br>Door<br>(BOS)      |
| 2  | Ethicon v. United<br>States Surgical Corp.  | D. Conn., C.A. No. B89-<br>386 (RNC).       | Surgical<br>Stapler             | Kaye<br>Scholer<br>(NY)      |
| 3  | Johnson & Johnson<br>Interventional<br>Systems v. Cook, Inc   | D. Ind., No. IP95-1262-<br>C-T/G            | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 4  | Greenburg v. Ethicon<br>Endo-Surgery, Inc.,   | Civil Case No. CV-92-<br>5721               | Surgical<br>Stapler             | Kaye<br>Scholer<br>(NY)      |
| 5  | Medtronic AVE v.<br>Cordis  | D. Del., 99-833-SLR                         | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 6  | Cordis v. Advanced<br>Cardiovascular<br>Systems (ACS), et al.   | D. Del. C.A. No. 97-<br>550-SLR             | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 7  | Cordis Corp. v.<br>Boston Scientific<br>Corp. (BSC) et al.  | D.Del. C.A. No. 98-<br>197-SLR              | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 8  | Scimed, et al. v.<br>Johnson & Johnson,<br>et al.   | D. Del. C.A. No. 99-<br>904-SLR.            | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 9  | Cordis Corp. v. BSC<br>et al.   | D.Del., C.A. No. 03-27-<br>SLR              | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 10 | Cordis Corp. v. ACS, et al.   | Arbitration                                 | Coronary and<br>Vascular Stents | Patterson<br>Belknap<br>(NY) |
| 11 | BSC et al. v. Cordis<br>Corp  | C 02 1474 JW (N.D<br>Cal.)                  | Neurologic<br>Embolic Coil      | Sidley<br>Austin<br>(CHI)    |
|    | Cases with Expe   | rt Reports or Testimony                     | in the Last 4 Yea               | rs                           |
| 12 | COVIDIEN/Tyco<br>v. APPLIED<br>MEDICAL  | Civil Action No. 9:09-<br>CV-176            | Trocar Seal<br>Mechanisms       | Quinn<br>Emanuel<br>(NY)     |
| 13 | and the second se | Civil Action No.: CV 11-<br>4203 VBF (AJWx) | Trocar Seal<br>Mechanisms       | Quinn<br>Emanuel<br>(NY)     |
| 14 | Stat Medical Devices,<br>Inc. v. CanAm Care,<br>LLC et. al.   | Civil Action. No. 11-cv-<br>741-LPS         | Lancet Devices                  | Choate<br>(Bos)              |
| 15 |   | Civil CASE NO. 11-CV-<br>1406 JVS<br>(ANx)  | MIS Access<br>Devices           | Kenyon &<br>Kenyon<br>(NY)   |
| 16 | EXERGEN Corp v.<br>Brooklands, Kaz,   | Civil Action No.<br>1: 12-cv-12243 DPW,     | Non-contact<br>Human Body       | Sunstein<br>(Bos)            |

### Prior Cases in which Dr. Collins served as an Expert Witness

#### Confidential - Attorney Client Privileged

| Sanomedics and | 1: 13-cv-10628 RGS, | Thermometers |  |
|----------------|---------------------|--------------|--|
| Thermo medics  | 1: 13-cv-11243, and |              |  |
|                | 08-CV -11416-DPW    |              |  |