

Contents

- Staffing
- Timelines and milestones for expansion
- Rationale for timing
- Forecast and assumptions
- Pricing comparison
 - Promotional effort comparison

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Staffing

Associate Product Director Candidate Search

- Elevated to Management Recruiters of Woodbury
- Looking for PM/APM resumes as well
- Field Force Expansion
 - Sizing Exercise 6/29 & 6/30
- Decisions
 - ET Presentation before 7/1
 - Sweden?







- Upside plan on board first of January (prepare Q4 2011)
- Base plan on board for launch post PDUFA
- Downside on board post initial sales numbers

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- Upside plan on board first of January (prepare Q4 2011)
 - Develop relationships with customers
 - Develop category expertise prior to Dymista launch
 - Increase net sales revenue from Astepro .15%, and Xerese
 - Expansion would be EBITDA neutral/positive
 - Astepro sales offset risk of approval delay
 - Increased sales trajectory at launch

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- Base plan on board for launch post PDUFA
 - Lose upside sales for Spring season
 - Sales team on-boarding during key season
 - Insufficient calls to establish customer relationship
 - Delayed traction with customers and sales trajectory

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- Downside on board post initial sales numbers
 - Team focusing on on-boarding versus driving sales
 - Playing catch up
 - Lower launch trajectory and sales revenue

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General Assumptions for Forecast (Wolters Kluwer)

- Market definition all rhinitis nasal sprays
 - 44,772,157 NS TRXs in 2010
 - 8.3% growth in Rhinitis NS TRXs (2009-2010)
- Base case net sales forecast (To Sweden....)
 - 5% market growth for first 3 years, then flattening
 - 4.5%, 8.5%, 13% assumes 300+ reps at launch and 450 by end of Year 1
 - \$120 WAC per Rx
 - 25% rebates (currently at 38%)
 - 5% annual price increases

1-2012 sales will be prorated based on launch date CONFIDENTIAL



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Specifics on Forecast Place Holder/Forecast Requested by Sweden



Net Sales

	2012	2013	2014	2015
Base	\$ 155,089 \$	322,972 \$	544,588 \$	677,032
TRXs (1000)	1,725,652	3,422,543	5,496,202	6,595,443
Market Share	4.5%	8.5%	13%	15%
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Place Holder/Forecast Requested by Sweden

DYMISTA NET SALES ESTIMATES



•Upside	\$150 WAC/Rx
•Base	\$120 WAC/Rx
 Downside 	\$100 WAC/Rx
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11

11

Pricing Comparisons/Considerations

Product	WAC	WAC/Unit	Units/Rx	WAC/Dymista
Flonase	\$75.79	\$4.74	\$4.74 16	
Fluticasone	\$20-24	\$1.40 - \$1.50 16		17%
Astelin (Meda)	\$106.70	\$3.60 30		89%
Azelastine hcl (Wallace)	\$84.16	\$2.81	\$2.81 30	
Azelastine hcl (Apotex)	\$84.19	\$2.81	30	70%
Astepro .15%	\$89.99	\$2.99	30	75%
Patanase	\$114.50	\$3.74	30.5	95%
Veramyst	\$94.28	\$9.43	10	79%
Omnaris	\$92.50	\$7.40	13	77%
Nasonex	\$104.26	\$6.13	17	87%
Nasacort AQ	\$113.59	\$6.88	17	95%
Dymista [*]	\$120.00	\$5.22	23	100%

* Proposed pricing (not final as of 6.22.11) CONFIDENTIAL 12

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Competitive SOV - Can we update the mgmt cockpit to get some of these data?

	Peak Retail		Contacts	Estimated Sales	
Product	Sales	Year	(Current)	Force Size	DTC Spend
Flonase					
					\$25 MUSD
Astelin (Meda)	\$342 MUSD	2008		375	(2007)
Astepro .15%	\$149 MUSD	2010		180	0
Patanase	\$ 85 MUSD	2010		?	0
Veramyst	\$233 MUSD	2009		?	?
Omnaris	\$ 89 MUSD	2010		?	\$
Nasonex	\$ 1,3 BUSD	2010		?	\$

Several approaches:

- 1. Do peak sales comparison relative to sales effort (e.g., as above)
- 2. Do 2009 and 2010 sales relative to sales effort and capture recent launches (e.g., Veramyst)

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13



Why is this expansion different?

- Previous sales force (n = ???) generated XX Rxs from YY HCPs
- Went down to deciles ...
- Poor higher decile coverage...
- We're not optimized on key targets...drift over time...

Will need something here if we want to argue that the expansion will pay for itself with Astepro .15% or to take the risk and go before PDUFA

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P&L Requirements – need to align on these for first pass

- Blended percent rebates (commercial, gov't, co-pays etc....)
- Estimated returns, chargebacks...
- COGs
- Market share/TRxs
- Ramp up curve to generate market share
- Breakdown by quarters assuming Sept. 1 launch
- Marketing and sales costs
 - A&P (To DTC or not to DTC?)
 - Personnel
- Overhead

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15



P&L Requirements – need to align on these for first pass – do for different expansion dates? Other considerations?

- Market share/TRxs/Units/Cost per unit...
- Blended percent rebates (commercial, gov't, co-pays etc....)
- Estimated returns, charge backs...
- COGs
- Ramp up curve to generate market share
- Breakdown by quarters assuming Sept. 1 launch
- Marketing and sales costs
 - A&P (To DTC or not to DTC?)
 - Personnel
- Overhead

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16



BACK UP

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17

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18

SUBJECT TO STIPULATED PROTECTIVE ORDER



Rx Dynamic (Minus fluticasone & Nasonex)

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