



SAN FRANCISCO

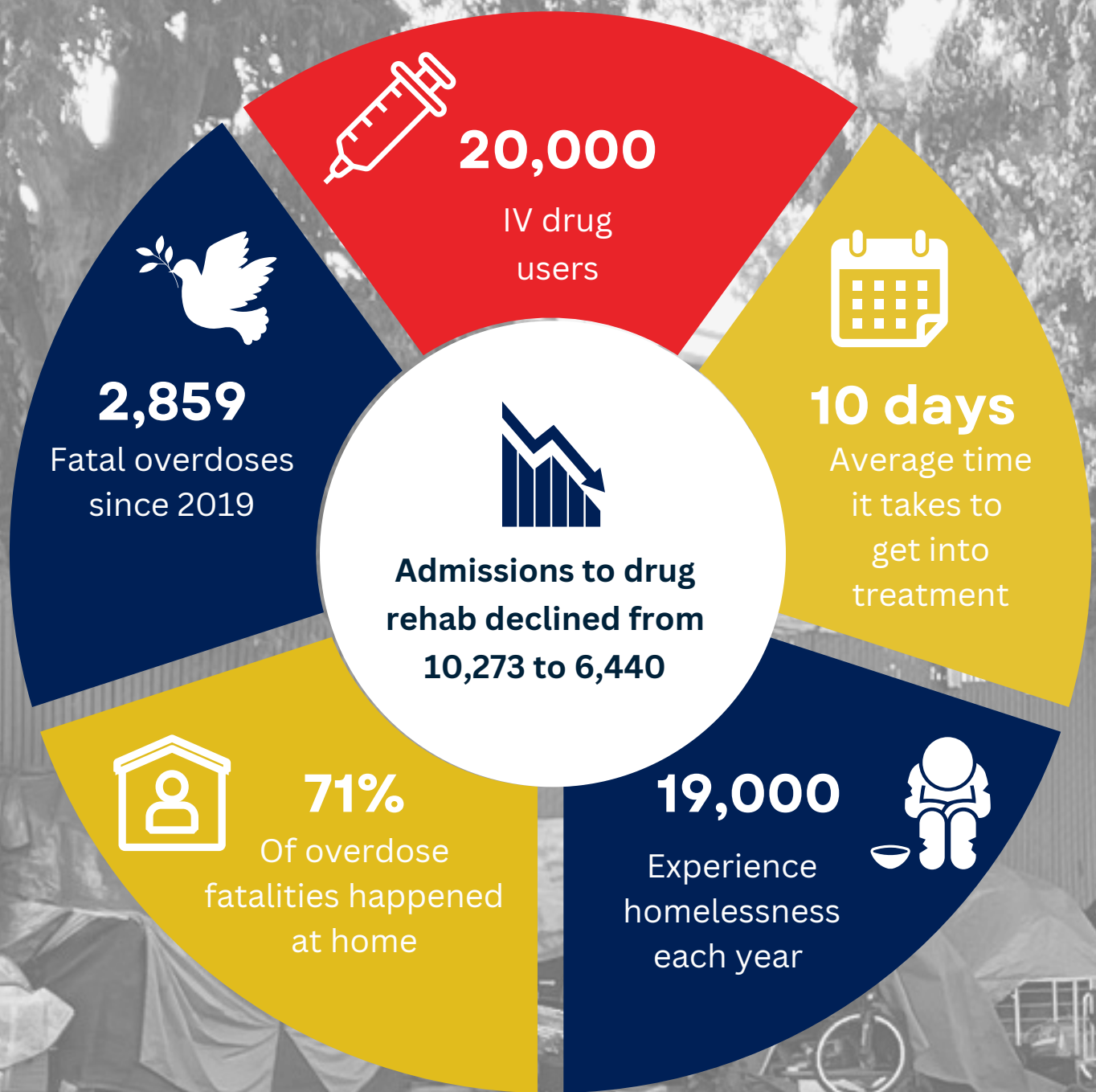
THE WAY OUT

LIVE. WORK. LOVE.



FINDING HOPE &
INSPIRING CHANGE

San Francisco's Drug and Homelessness Crisis and Overdose Epidemic



San Francisco is experiencing a humanitarian crisis. We're here to deliver a solution.

Since 1883, The Salvation Army has been serving San Francisco's poor and homeless. A top provider of recovery services, the Army is bringing its expertise to give those struggling with addiction *The Way Out*.



During the pandemic, The Salvation Army served over a million meals to people living on the streets of San Francisco.

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The Way Out is a recovery-focused homeless initiative designed to restore lives and inspire change through a Recovery System of Care. Services include treatment on demand, residential treatment, therapeutic communities, recovery focused transitional housing, life skills, career development, independent living and aftercare for life.

OUR VISION



We are transforming the lives of people struggling with addiction and homelessness by offering hope and a path to a better life.

To strengthen San Francisco's continuum of care, our goal is to add up to 1000 beds.

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Recovery System of Care

The Way Out is a recovery focused homeless initiative designed to restore lives and inspire change through a Recovery System of Care.

1

TREATMENT ON DEMAND



- Immediate entry to Harbor Light Center Recovery Wellness Services
- Recovery Support and Counseling
- Social Service Linkages
- Rapid Transition to Residential Treatment

2

RESIDENTIAL TREATMENT



- Residential Treatment at Harbor Light or Adult Rehabilitation Center
- Evidence-Based Curriculum and Trauma Informed Care
- Individual and Group Therapy
- Drug and Alcohol Counseling
- Rapid Transition to Joseph McFee Center

3

RECOVERY FOCUSED TRANSITIONAL HOUSING



- Recovery Focused Transitional Housing with onsite Supportive Services at the Joseph McFee Center
- Drug & Alcohol Free
- Financial Stability, Career Development, Life Skills
- Family Reunification
- Assistance with Permanent Housing Placement

4

INDEPENDENT LIVING



- Self-Sufficient
- Alumni Support Network
- Contributing Community Member
- Healthy Lifestyle

OTHER COMPONENTS

- Permanent Supportive Housing
- Transitional Housing for Aged-Out Foster Youth and Veterans
- Family Shelter
- Senior Housing
- Food & Clothing Distribution
- Culinary Training Academy



HARBOR LIGHT CENTER

The Salvation Army's Harbor Light Center (HLC) is often the first stop in the journey toward transformation. As a client-centered social model detox and residential drug treatment program, the HLC emphasizes therapeutic community values, accountability, recovery-based lifestyle, and adaptive coping strategies. Upon program completion, participants will possess a strong recovery foundation, paving the way for further progression to the Joseph McFee Center.

Treatment on Demand at Harbor Light

- Immediate entry to Harbor Light Center Recovery Wellness Services
- Recovery support and counseling
- Social service linkages
- Rapid Transition to Harbor Light Residential Treatment or Adult Rehabilitation Center

Residential Treatment at Harbor Light

- 6 months of residential treatment
- Evidence based curriculum, groups, and classes
- Individual and group therapy
- Rapid transition to Joseph McFee Transformational Living Center

Why is **Treatment on Demand** Needed?

We believe residential treatment should be available to those who need it, the moment they need it most. Harbor Light is offering Treatment on Demand to any San Franciscan who is ready to begin a new life.

Fixing A Broken System: **Bureaucracy Delays Treatment**



The City requires an assessment and referral prior to intake. In the waiting period, treatment seekers often lose hope and return to the streets.

Our Solution: **Treatment on Demand at Harbor Light**



Harbor Light offers immediate intake 6 days a week with plans to expand to 7 days. Recovery begins the day they arrive. Assessments and services are initiated without delay.



JOSEPH MCFEE CENTER

A TRANSFORMATIONAL LIVING COMMUNITY

The Joseph McFee Center is a pilot project expanding access to long term, recovery focused, transitional housing for San Franciscans exiting residential treatment. The program provides services for up to 24 months and cultivates a transformative community based on the principles of recovery, accountability, and service. It fosters lifelong change by promoting positive values and behaviors through peer interaction, instruction, and community service.

The Program

- 2 years of Transitional Housing
- Recovery Supportive Services
- Case Management & Life Skills
- Career Development
- Community Engagement & Family Reunification
- Savings Program
- Permanent Housing Assistance
- Target Population:
 - Individuals who have completed residential treatment.
 - Individuals who have completed treatment while in state or federal prison.

Key Goals

- Strengthen Continuum of Care
- Improve Long-Term Recovery Outcomes
- Foster Lifelong Success
- Financial Stability & Independent Living

About the Site

The pilot project is in San Francisco's Mission District and currently serves 36 participants with planned expansion to serve up to 96 in 2024. The future home for this program is 850 Harrison.



FUTURE PLANS

850 HARRISON

As part of The Way Out initiative, The Salvation Army is reimagining 850 Harrison Street into recovery focused transitional housing for people exiting substance use treatment. Dignity, recovery and community are central to the design. The new site will house up to 220 people transforming their lives from addiction.

About the Site

- 90,000 sq. ft
- Recovery centered design
- Onsite supportive services
- Workforce training center
- Green spaces, including rooftop deck
- Community meeting rooms

Donate



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Creating a Community for Change



"My life was once consumed by drugs, but thanks to the Salvation Army, I discovered a pathway to a brand new life. Today, I have a fulfilling career where I help justice involved young adults; my children are back in my life; & above all, I have found a sense of purpose & hope."

-Daisy Pelayo
Former Participant

"The Salvation Army has been a leader in recovery & social services for generations. In the midst of San Francisco's drug & homeless crisis, it is imperative that we shift the narrative & recognize the urgent need for a long-overdue Recovery System of Care."

-Cregg Johnson
**Positive Directions/
Westside**



"As a formerly incarcerated woman & community advocate, I support the Salvation Army's transformative efforts. To address addiction challenges, we must build a comprehensive Recovery System of Care & enhance treatment options."

-Donna Hilliard
Code Tenderloin

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2023 Culinary
Training
Academy
Graduates





Commitment to San Francisco

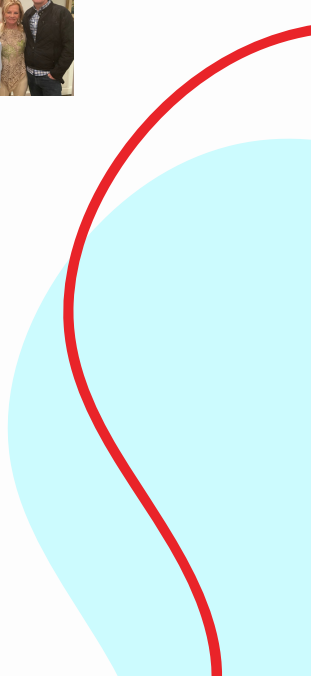
Program & Properties

- 1 **Chinatown Corps:** Neighborhood Youth & Senior Programs, Senior Housing
- 2 **Ray and Joan Kroc Community Center:** Neighborhood Youth & Senior Programs
- 3 **Railton Place:** Transitional and Permanent Housing
- 4 **Silvercrest:** Senior Residence
- 5 **South of Market Corps:** Senior Programs and Food Pantry *
- 6 **Meals Kitchen:** Future Program Site – Coming Soon *
- 7 **Recovery Wellness Center:** Social Detox *
- 8 **Harbor Light:** Residential Treatment *
- 9 **Harbor House:** Emergency Family Shelter
- 10 **Mobile Outreach:** Homeless Services
- 11 **Pilot Program:** Transformational Housing with onsite Supportive Services *
- 12 **1156 Valencia:** Hummingbird Behavioral Health Navigation Center *
- 13 **Pinehurst ARC:** Women's Rehabilitation Program
- 14 **Bayview Impact Center:** Community Development & Resource Hub
- 15 **All Nations Corps:** Food Pantry

***Sites for
potential
repurposing**



Together We Find

A child is holding up a drawing of a landscape. The drawing features a sun in the upper left corner, a body of water in the middle, and trees on the right side. The child is wearing a white shirt and a yellow headband.

To learn more about or get involved with
The Way Out please visit:

thewayoutsf.org

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MOST GOOD®