### 2024 ANNUAL REPORT

OLEUS



TRANSFORMING LIVES

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**BELOW:** Drum performance at the Creative Arts & Music Christmas Celebration



#### **OUR MISSION**

### CHRIST-CENTERED

The Salvation Army is an evangelical part of the universal Christian Church. Our mission is to preach the gospel of Jesus Christ and to meet human needs in His name without discrimination. Everything we do in serving our community is motivated by the love of God and is meant to reflect the heart of Jesus Christ.

#### EMPOWERING

We focus on the whole person—body, mind, and soul—to help our clients find hope. Our comprehensive services empower individuals toward a new life of physical, emotional, and spiritual health, and the joy of personal autonomy.

### INNOVATIVE

Our innovative approach to tackling challenges enables us to maximize our skills and tools to meet real needs. We ask questions. We develop new ideas. We create unique solutions to truly impact and transform lives.

\*Certain names and photos in this report have been changed for client privacy purposes

TRANSFORMING LIVES

WITH COURAGE AND INNOVATION, EMPOWERED BY HOLY FAITH

LEFT:

Bikes at our newly opened Placentia Navigation Center

#### BELOW:

Anaheim Red Shield celebrates a remodeled food pantry with self-shopping system



## Dear Family and Friends in Orange County,

Every day, people walk through our doors carrying heavy burdens addiction, fear, loneliness, homelessness, financial hardship, and brokenness. But thanks to you, they don't carry those burdens alone. Together, we're fighting back. We're helping individuals and families win their battles—and reclaim their lives.

In 2023, we launched Pathways, a 72-unit permanent supportive housing program helping people exit homelessness and find stability. In 2024, we assumed operations of the Placentia Navigation Center, which is already seeing success in moving individuals into long-term housing. These efforts are part of a larger, strategic response to the homelessness crisis in Orange County—our Homeless Throughput System, designed to walk people from crisis to community. And we're not stopping there.

In 2025, we're embarking on something bold: the Center for Applied Research and Innovation (C.A.R.I.). This center will serve as an innovation incubator and research hub, creating and testing new strategies to address homelessness and quickly integrate what works into our existing system. C.A.R.I. will also house a 5,000 sq. ft. medical center and provide training and meeting space for our 325-bed Anaheim Emergency Shelter.

We're also launching our new Life Transformation Program (LTP)—a holistic approach that pairs medical detox and residential addiction recovery with comprehensive case management, empowering people to overcome addiction and rebuild their lives from the inside out.

These aren't small tasks. They're bold, brave responses to deep-rooted issues. But this is what we do—we show up where others hesitate. We go under the bridges, into the flood control channels, and into the alleys where people feel forgotten. We meet the woman sleeping in her car, the teen stuck in addiction, the fifth grader who's ashamed he can't read at grade level, the elderly man who's scared and alone. And we say, "You matter. You are not alone. We're here to help."

Because of your generosity, these stories don't end in defeat—they become stories of hope, renewal, and restoration. You are helping us:

- Rescue the perishing by moving them from despair to hope,
- Renew the ability to thrive by showing people their value and helping them move on to a new life, and
- Restore others to a healthy community where they grow from a receiver of help to a person who gives back to our community.

As you read this year's report, know that every story of transformation started with someone like you—someone who believed, prayed, and gave.

On behalf of every life changed: thank you. Your support is making a difference. May the Lord bless your gifts and multiply their impact in the lives of others.

**b** Majors Ken and Jenni Perine

### COMMUNITY

Anaheim Red Shield Creator's Corner Preschool Henley Youth Center OC Korean Corps Santa Ana Temple Tustin Ranch Corps

## HOPE & TRANSFORMATION

Anaheim Adult Rehabilitation Center Anaheim Emergency Shelter Center of Hope Emergency Safe Home Guest House Hospitality House Placentia Navigation Center Transitional Housing

## IN 2024,

1,729

FAMILIES KEPT IN THEIR HOMES 24,132

INDIVIDUALS SERVED 355,403

NUTRITIOUS MEALS SERVED

## 5,000+

CHRISTMAS TOYS GIFTED TO CHILDREN 12,070

CASE MANAGEMENT SESSIONS CONDUCTED

## **84 CENTS OF EVERY DOLLAR** GOES DIRECTLY INTO PROGRAMS & SERVICES FOR OUR COMMUNITY.

## HOUSING STABILIZATION PROGRAM

The Housing Stabilization Program offers a range of services designed to help secure and maintain stable housing, ultimately promoting long-term housing stability and preventing homelessness.

Our primary objective is to help clients maintain their current housing by providing timely support, utility assistance, financial aid, and access to community resources. The Housing Stabilization Program team also works closely with our shelters to assist clients in obtaining vital documents needed to secure permanent housing. Our Landlord Engagement Specialist also supports clients with housing navigation—helping them secure permanent housing through landlord connections and guidance.

## Cyntia's Journey

Cyntia's journey is a testament to resilience and determination. Despite financial hardships and personal struggles, she secured stable housing and created a great environment for her family.

Cyntia's path hasn't always been easy. She encountered many financial hardships and personal struggles that tested her resilience. However, she persevered and achieved one of her biggest goals: bringing her mother to live with her. This milestone was especially important for Cyntia, as she had always wanted to create a nurturing space where her mother could thrive. With her mother's support, Cyntia has been able to focus on her own well-being while providing care and strengthening their bond.

Cyntia embraced available resources and set clear goals to build a secure future. Her dedication and perseverance have proved that with determination and support, lasting stability is possible. Today, her life is transformed and she thrives as both a caregiver and daughter, inspiring others with her journey of hope and resilience.

## HOMELESS SERVICES



## **66** There is salvation, there is a hope, there is a future in the Lord."

The Salvation Army Orange County's Anaheim Emergency Shelter is a 325-bed facility providing essential support for adults experiencing homelessness. Referrals are made through City Net and Anaheim Police Department outreach teams.

In 2024, we celebrated the opening of our Placentia Navigation Center, expanding our reach to help those in need in our community.

In both low-barrier shelters, we offer comprehensive services that include **case management**, **housing navigation**, **employment assistance**, and **recovery counseling**. Residents, including those with pets, have access to shelter, meals, showers, laundry facilities, onsite support groups, mobile medical clinics, and shuttle services. All services and resources are designed to help them regain stability and transition into permanent housing.

## Ruben's Journey

Ruben Calleros, a star high school student and his mother, Maria, had lived in the same duplex in Anaheim for years. "My whole upbringing was there," Calleros said, explaining that the owner fell into a downward spiral after the death of his mother and eventually stopped paying the mortgage. When the bank seized the property, the Calleros family had to leave.

They had no place to go. They needed help.

"When anything happens in life that hurts you, ultimately you go home, sleep it off and continue your life," Calleros said. "But when this happens, where do you go? If the spot where you grew up—where you laughed and cried—is not there, it throws you into this state of limbo; you're just floating."

Ruben, Maria, and their dog, Ruby, found their way to the The Salvation Army Orange County's Anaheim Emergency Shelter.

"The Lord led us to a nearby shelter—not only a nearby shelter, but one where the Lord was," he said. "Even though many see a homeless shelter as a desert, like a valley of dry bones, the Lord's presence in that place is like an oasis of living water, a fountain in the middle of a desert. This has really allowed us to put our faith and what we had learned into practice." Ruben and Maria received essential services while also attending prayer meetings and support groups, even developing public speaking and leadership skills. One of Ruben's dreams came true when he was accepted to Biola University with a full scholarship.

"I want to give back, to serve, and help with the music and the ministry," he said. He's been able to preach at the shelter, and he's given his testimony at the Tustin Ranch Corps. Inspired by his mother's spiritual maturity, he realizes the two of them are equipped with tools they've used at the shelter, "to lay hands, to pray, to give encouragement."



## CREATIVE ARTS & MUSIC

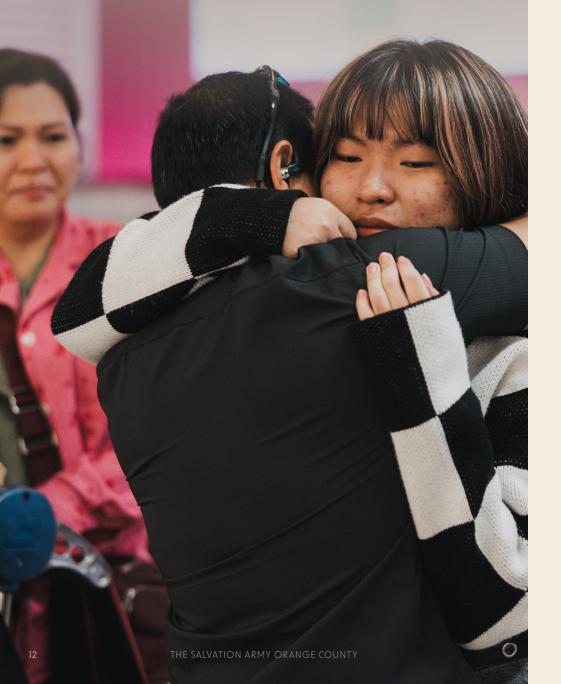


In the Creative Arts and Music Program, we strive to make high quality music lessons accessible to everyone. We recently launched an educational YouTube channel where you can find videos from all of our instructors showing how to play and grow in each instrument—geared toward students of all ages, from any part of the world.

In January, the spring session of the Freer Forte Music School kicked off with full classes and private lessons schedules with over 120 students. We're delighted to see the word spreading throughout our community and welcome many returning students. This year, we added a dance class taught by our new instructor, Irene Cheng, who has prior experience with The Salvation Army's music classes in Chinatown, Oakland. Another exciting addition is musical theater taught by Kimbra Westervelt, an award-winning vocalist. Other group classes include guitar, piano, drums, ukulele, and singing. The launch of our instrument loan program allows students to borrow instruments for home practice, encouraging further development. Our private lessons are fully booked, and the waitlist is growing fast. We look forward to adding additional days and instruments in Tustin Ranch and Anaheim.

During the holiday season, over 200 children, friends, and families joined us at our Christmas recital, which featured performances from students in group classes and private lessons to showcase their talents and hard work.

## ANTI-TRAFFICKING SERVICES



## Erwin's Journey

Erwin left the Philippines when his daughter was only four months old. He was labor trafficked as a farm worker before escaping and coming to The Salvation Army for assistance.

Our Anti-Trafficking Services team provided him with the necessary support to regain his life back and reunite with his family. This included case management, emotional and spiritual support, immigration referrals and legal services.

After hard work, Erwin was finally able to reunite with his family for the first time in 18 years. "To be honest, I'm just really overjoyed. It's long overdue, but I finally get to be with my daughter and wife," Erwin said.

His message to others is about hope. "Don't lose hope. That's the most important thing about having faith," he said. "Be hopeful about everything. No matter how difficult it is. Thank you to The Salvation Army for helping me through this process.



The Salvation Army Orange County's Anti-Trafficking Services provides comprehensive, survivor-centered support to human trafficking survivors through trauma-informed case management and advocacy. Their services include housing referrals, legal and immigration assistance, healthcare access, job skills training, and emotional and social support. By offering culturally and linguistically sensitive care, they empower survivors to rebuild their lives with safety, stability, and independence.

The program objectives for the safe homes are to offer low barrier emergency shelter for young American-born females looking to exit the life of sexual exploitation, as well as foreign-national males and females and their family looking for safe haven from being sex and/or labor-trafficked.

As a core member and victim service provider of the Orange County Human Trafficking Task Force, we provide community workshops and trainings to raise awareness and educate others to do their part in ending human trafficking.

## FAMILY SERVICES

Family Services aids families struggling in crisis through a holistic approach that includes financial assistance, emotional/spiritual support, food pantries, seasonal events, and case management.



Sophia's Journey

PLEASE

After losing her husband to cancer and being left to care for her four children on her own, Sophia felt drained—both financially and emotionally. Her grief and depression made even the simplest tasks feel impossible, and providing for her children became a daily struggle. In desperate need for help, she enrolled in the Pathway of Hope program where she received crucial resources, spiritual support, and much needed encouragement.

The Anaheim Red Shield's food pantry provided meals when her cupboards were bare, and donated school supplies allowed her to continue her education to become a licensed vocational nurse. Rental and utility assistance kept her from losing her home when bills piled up faster than she could pay them. During the holidays, when money was especially tight, the Angel Tree Event helped her put gifts under the tree, ensuring her children still felt the joy of Christmas.

These services helped her survive, but more importantly—we gave her hope. With a bit of support, Sophia found the strength to keep going. She's now back on her feet, working toward a brighter future for herself and her children.



The Pathway of Hope program aims to transition families from crises and vulnerability to stability and self-sufficiency, tracking family progress along the journey. We provide services to families wanting to break the generational cycle of poverty and continued crisis, focusing on individual needs and mastery of life skills.

By positively changing the lives of parents, The Salvation Army can create better living conditions for children, as education and support in their developmental years are crucial.

## ANAHEIM RED SHIELD

The Anaheim Red Shield Community Center offers a wide range of life-changing programs that support families year-round. From food assistance through a dignified, self-choice pantry system which serves 4,800 families each year to recreation opportunities in our full-size gym and dance studio, we are committed to meeting both physical and spiritual needs. Our Free Forte Music Program provided over 2,100 low-cost music lessons in 2024, giving children access to quality instruction and instruments in guitar, piano, violin, drums, and more. At our 2024 Back to School Bash, we equipped 365 children with essential supplies and connected families to vital services. We also sent 15 children to summer camp, where three made the life-changing decision to follow Jesus. During the holidays, we shared the joy of Christmas by providing gifts for 100 families and inviting them to our church community. At every event and through every program, we ensure families know they are seen, supported, and welcome.

## SANTA ANA TEMPLE

Santa Ana Temple is a welcoming corps and community center offering weekly Bible studies, family nights that highlight all ministries—including men's, women's, and Troops. Sunday Service is held every Sunday, in Spanish and with English translation as needed. Throughout the past year, our youth music and arts programs have grown immensely. These programs include Singing Company, Jr. Brass Band, and Girl's Worship Dance. Majors Giron have led numerous Family Events and Enrichment Seminars, strengthening connections within the community. In the past year, we've also provided over 350 snack bags and hygiene kits to our homeless community.

Last August, Santa Ana Temple served over 150 families through our Backpack Distribution and Resource Fair where children received backpacks with school supplies and enjoyed a variety of activities. Our Brass Band played live music while our Corps volunteers offered face paint, haircuts, and free snacks.



## **OC KOREAN CORPS**

The Salvation Army OC Korean Corps provides Christ-centered worship, weekly youth and music programs, and community outreach in Korean and English to serve families across generations. Its vibrant programs nurture both spiritual growth and community connection. Each week, children from kindergarten through high school participate in engaging Sunday School classes, with Sunday afternoons featuring a music program with violin, cello, and trumpet. Throughout the week, the Corps stays connected through live-streamed morning prayer services and Wednesday prayer meetings. Additionally, 16 women joined the Home League this year, fostering fellowship and spiritual enrichment among women in the congregation. We also had various organizations hand out resources about dental care, education, housing, food, and so much more. This was a great way to connect with our community and spread God's word.

An important part of the Santa Ana Temple ministry is the Motorhome Outreach Ministry. Launched over 30 years ago by Juan Alvarez, this unique ministry transformed an RV into a classroom on wheels, bringing Sunday School directly to children in local neighborhoods. It's a powerful way to share God's love beyond the church walls and let our community know that The Salvation Army is here and ready to serve. This ministry has planted seeds of faith in generations of children, many of whom have grown into faithful young leaders. Its legacy continues to inspire a spirit of creativity, compassion, and deep commitment to outreach in everything we do.

## **TUSTIN RANCH CORPS**

The Tustin Ranch Corps is a vibrant center of ministry, worship, and community engagement. As a body of believers, not only do we gather for worship every Sunday, but we also offer ministry opportunities for young and old throughout the year.

Each week, 30+ children participate in Music Nights, receiving free music education and mentorship from passionate volunteers. These gatherings inspired a successful Summer Music Camp and helped send 15 young musicians to Divisional Music Camp for further development. Youth and families also enjoy recreational opportunities like basketball, pickleball, and soccer, which foster teamwork and connection.



Beyond its doors, the Corps is involved in local outreach—participating in Tustin Tiller Days and regularly serving meals and offering spiritual care at the Anaheim Emergency Shelter. The Men's Ministry brings together individuals from both the Shelter and the Adult Rehabilitation Center for bike rides, go-karting, and fellowship-focused gatherings that build character and community.

Holiday initiatives like "Christmas at the Ranch," "Jingle on Jamboree," toy distributions, and backpack giveaways have brought joy and essential resources to hundreds of families. Additionally, Creator's Corner Preschool and Henley Youth Center offer nurturing spaces where children learn, grow, and thrive through programs rooted in creativity, care, and faith.

Orange County's holiday spirit comes out in full force every year, providing greater ways to meet the growing needs of our less fortunate neighbors. The generosity of our donors and volunteers resulted in serving over 3,000 families with the opportunity to celebrate the 2024 Christmas season.



FOR SENIORS

GIFTED TO CHILDREN

### **ANGEL TREE**

Family Services worked alongside the Corps to provide holiday assistance to over 1,500 children and families in Orange County. Families who applied for this program were currently facing difficulties such as income loss, homelessness, and other life challenges. A father shared how thankful he was to receive gifts for his daughter, as this year he faced high medical bills that made it difficult, if not impossible, to buy gifts for the holidays.

#### **ADOPT-A-FAMILY**

Adopt-A-Family is an amazing program where donors are able to sponsor families who may be experiencing hardships during the holiday season. We connected donors with their selected family's wishlists. Donors shopped for their sponsored families and provided them with clothing, gifts, and food. Many struggling families, who otherwise may not have been able to celebrate the holidays, were given the opportunity to have an enjoyable holiday experience. Our amazing donors truly make an impact on families across Orange County.

## **2024 VICTORIES**

INDIVIDUALS SERVED

## Carol Springstead, Advisory Board Chair



Carol Springstead is a 30-year veteran of the commercial retail real estate industry. Prior to starting her own company in 2008, she worked with Pentz & Partners, Inc. and she spent over 10 years with Voit Commercial Brokerage Company.

In addition to professional affiliations, Carol has been involved in countless philanthropic organizations such as National Charity League, World Vision, Saint Joseph's Ballet, St. Andrew's

Presbyterian Church, PTA, The Humane Society, Mater Dei High School and Mariner's Christian School. She has a generous heart and has always prioritized giving back to her community.

"I have been following The Salvation Army's work throughout my life as my mother has always supported and praised the Army's selfless contributions to the community. After joining the Advisory Board in 2019, I was inspired by the network of staff and volunteers aiding those impacted by the struggle of addiction, human-trafficking, homelessness, mental illness, and rehabilitation. I'm honored to be surrounded by amazing individuals dedicating their time and gifts to the many areas of outreach the Army serves in Orange County.

We look forward to breaking ground on the Center for Applied Research and Innovation, a revolutionary facility designed to end chronic homelessness. It's heartbreaking to see individuals homeless, isolated, and struggling to survive daily. We have an opportunity to make a meaningful impact on our society and empower those searching for healthy relationships, dignity, and a new path forward.

I continue to feel the Holy Spirit lift me up in serving Orange County as a member of The Salvation Army. I'm privileged to continue serving as The Salvation Army's Orange County Advisory Board Chair this year and am energized to work closely with the staff and board to develop new ideas and create new solutions to impact and transform lives through Jesus Christ."



Carol Springstead and her family at our annual gala



160

HOLIDAY GRANTS

**467** CASE MANAGEMENT SESSIONS **219** RENTAL ASSISTANCE

ANTI-TRAFFICKING SERVICES

2.829



#### HOUSING STABILIZATION PROGRAM



896 NT HOUSING NAVIGATI



# REHABILITATION

## 66

"This program and The Salvation Army staff saved my life. I will do anything to help the program and give back to others."



COMBAT ADDICTION Holistic work-therapy, counseling sessions, spiritual direction, and life skills development.



BUILD LIFE SKILLS Setting and maintaining sustainable employment goals.



REGAIN STABILITY Residents learn to depend on God, rather than drugs or alcohol, for hope and relief.



RESTORE FAMILIES Reuniting with their families, completing their education, and becoming employed.





## Cindy's Journey

At 19, Cindy took her first hit—and from that moment, addiction gripped her life for 37 years. Raised in an alcoholic and anxiety-ridden home, she sought an escape in substances. For years, she maintained a veneer of stability: holding jobs in real estate, office management, and medical transcription. But with each new drug that entered her life, her world crumbled further. She lost a 13-year marriage, custody of her son, and found herself homeless in Los Angeles—living out of a repossessed car, overdosing multiple times, spending time in jail, and earning two strikes on her criminal record.

Cindy had been through countless rehabs and felt like a lost cause—until someone from The Salvation Army saw her, really saw her, and stepped in. They placed her in a hotel room where she "white-knuckled" her first days of sobriety. From there, she was drug tested and welcomed into The Salvation Army's Adult Rehabilitation Center in Anaheim. That's when everything changed.

For Cindy, recovery wasn't just about breaking free from addiction. It was about building a new life, rooted in faith. "I started every day on my knees," she said, "thanking God and asking for His will." She found joy in simple things—a warm bed, regular meals, and being treated with dignity. The Salvation Army offered her love without judgment, hope when she had none, and a vision for who she could become.

Today, Cindy is sober, employed with The Salvation Army Orange County for nearly five years, and reunited with her son. She's married to a supportive husband and leads a ministry at the ARC, where she's guided over 300 women through Bible study. Her life now reflects the promise of transformation—and she's living proof that with faith, support, and the right tools, no one is beyond hope.

## NIGHT FOR OTHERS

The Salvation Army Orange County's fundraising gala, Night for Others, took place on December 13th, 2024, at the Balboa Bay Club in Newport Beach, where James Corden performed for over 300 guests. The event raised \$1.8 million towards the Center of Hope and the Center for Applied Research and Innovation.



ABOVE: Major Ken and Jenni Perine with guests



**ABOVE:** James Corden sparks laughter with guest participation



RAISED

**ABOVE**: Guests participate in the live auction

#### LEFT: Featured entertainer, James Corden, makes his introduction by reminiscing his childhood with The Salvation Army



ABOVE: Major Ken Perine shares stories of transformed lives



## Los Angeles Times

The Crowd: Center of Hope to benefit from Salvation Army's annual gala



Rebecca Tedder, Amy Stoody, David Tedder, Leigh Steinberg, Jill Meer, Ron Meer and Rose and Gary Guesman attend "Night for Others"

By B.W. Cook

**ABOVE**: Los Angeles Times article featuring our Night for Others gala

LEFT: Cindy Hodgkins shares her incredible journey with The Salvation Army

## **\$1.8 MILLION**

## THANK YOU TO OUR SPONSORS!





KARDENT



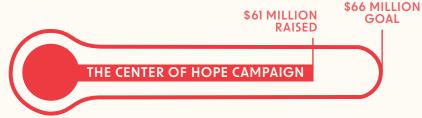


COMPREHENSIVE onsite medical, dental, & mental health care

#### **AWARD-WINNING** 175-bed drug & alcohol rehabilitation center

**72 UNITS** permanent supportive housing

The Center of Hope, a 14-acre campus in Anaheim, is the national headquarters of the Homeless Throughput System—a new enterprise-level homeless strategy. It features a 325-bed emergency homeless shelter, the new "Pathways" homeless housing apartments, an advanced Substance Use Disorder Recovery Center (Adult Rehabilitation Center, ARC), and the first-in-the-world Salvation Army Center for Applied Research and Innovation (CARI).



The Center of Hope celebrates one year of providing supportive housing to over 70 individuals! Dedicated to holistic care, the Pathways apartments offered onsite mental health services and support in substance abuse recovery, domestic violence, family reunification, employment, and income stability. Guided by hope, healing, and compassion, the Center of Hope is committed to continuing its mission of service and transformation.



## **BE THE REASON**

This is a call to action. A call to address the root causes of homelessness and implement effective strategies to solve the problem—once and for all.

Through sustainable support systems, we have created pathways to drug rehabilitation, mental health services, stable housing, and employment. By uniting leaders, policy makers, donors, and the community as a whole, we will discover solutions charged with the transforming power of God's Spirit.

Together we will answer the call. With your support and resolve—alongside our passion and persistence—we will ensure that Orange County is a place where everyone can thrive. A place that others emulate. A place that strives to put an end to homelessness.

Be the reason we find an answer to a problem that others see as hopeless

Be the reason these innovative initiatives become reality

Be the reason great minds, incredible talents and generous individuals collaborate for the greater good

Be the reason a new legacy is created

## REVENUE

Donations/Contributions	\$6,106,305
Donations in Kind/Contributed Services	\$559,345
Special Events Revenue	\$7,095
Support Received Indirectly	\$789,987
Fees/Grants from Government Agencies	\$8,392,190
Internal Support	\$766,876
Membership Dues; Program Fees	\$2,205,298
Sales to the Public (Thrift Stores)	\$21,211
Rental and Miscellaneous Revenue	\$55,380

**TOTAL SUPPORT AND REVENUE:** 

\$18,903,690

## EXPENSE

TOTAL EXPENSE:	\$20,453,533
Payments to Supervising Headquarters	\$1,898,545
Other Program and General Expense	\$8,126,609
Professional Fees	\$777,426
Staff Compensation	\$9,650,953
Program and Supporting Services	

Excess (Deficiency) of Revenue over Expenses



84¢ Programs

6¢ Administration 10¢ Fundraisina

### **84 CENTS OF EVERY DOLLAR** GOES DIRECTLY INTO PROGRAMS & SERVICES FOR OUR COMMUNITY.

### GIVE FINANCIALLY

There are a variety of ways to donate, including check, card/ Paypal, planned giving, stock, and even Cryptocurrency.

Please contact Lauren Steyer, Director of Development, or visit our website, orangecounty.salvationarmy.org, for further information.

### DONATE ITEMS

Visit SATruck.org to find a drop-off location near you.

## VOLUNTEER

There are a variety of opportunities for individuals, groups, churches, and companies to volunteer. For more information, please contact Oliver Nunn or visit our website.

## CONNECT WITH US

Subscribe to our newsletter and follow us on Instagram, Facebook, LinkedIn, and YouTube @salvationarmyoc

MY HOUSE

## TRANSFORMING LIVES WITH COURAGE AND INNOVATION, EMPOWERED BY HOLY FAITH



TRANSFORMING LIVES

#### THE SALVATION ARMY ORANGE COUNTY

10200 Pioneer Road, Tustin, CA 92782 714.832.7100 orangecounty.salvationarmy.org

