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**From:** Ferrara, Nicole </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=3025FCDA8B964DFBBD536A8162C438FA-FERRARA, NI>  
**To:** Michael Eshleman; Horton, Brianna; Robert Del Rosario; Maryam Paracha  
**Sent:** 7/24/2019 12:12:14 PM  
**Subject:** RE: Howard Terminal

Thank you!

**From:** Michael Eshleman <meshleman@actransit.org>  
**Sent:** Wednesday, July 24, 2019 12:11 PM  
**To:** Horton, Brianna <BHorton@oaklandca.gov>; Ferrara, Nicole <NFerrara@oaklandca.gov>; Robert Del Rosario <RDelRosa@actransit.org>; Maryam Paracha <MParacha@actransit.org>  
**Subject:** RE: Howard Terminal

Thanks Brianna,

The invite has been updated accordingly.

See everyone tomorrow!

Michael Eshleman

**From:** Horton, Brianna <BHorton@oaklandca.gov>  
**Sent:** Wednesday, July 24, 2019 12:09 PM  
**To:** Michael Eshleman <meshleman@actransit.org>; Ferrara, Nicole <NFerrara@oaklandca.gov>; Robert Del Rosario <RDelRosa@actransit.org>; Maryam Paracha <MParacha@actransit.org>  
**Subject:** RE: Howard Terminal

Hi All,

Michael, please update your meeting invitation to reflect the following: **250 Frank H. Ogawa plaza, 4<sup>th</sup> Floor (Lake Merritt Conf. Room)**

Nicole, I hope you don't mind me jumping in here but I saw that this was still an open question and Ryan's calendar was unconfirmed...

Thanks,

-b

Brianna Horton  
Executive Assistant to the Director  
OakDOT Racial Equity Team Member  
City of Oakland | Department of Transportation  
250 Frank H. Ogawa Plaza Suite 4314 Oakland, CA 94612  
O. (510) 238-6939 | [BHorton@OaklandCA.Gov](mailto:BHorton@OaklandCA.Gov)

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**From:** Michael Eshleman [<mailto:meshleman@actransit.org>]  
**Sent:** Tuesday, July 23, 2019 4:48 PM  
**To:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>; Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>; Robert Del Rosario <[RDelRosa@actransit.org](mailto:RDelRosa@actransit.org)>  
**Cc:** Maryam Paracha <[MParacha@actransit.org](mailto:MParacha@actransit.org)>  
**Subject:** RE: Howard Terminal

Nicole,

Can you send along the conference room? We'll meet you at OakDOT. I'll update the invite when you give me the conference room.

Thanks,

Michael Eshleman

**From:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>  
**Sent:** Friday, July 19, 2019 5:11 PM  
**To:** Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>; Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>; Robert Del Rosario <[RDelRosa@actransit.org](mailto:RDelRosa@actransit.org)>  
**Subject:** Re: Howard Terminal

Thanks! Mike/Robert- would you all like us to host or come to you?

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**From:** Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>  
**Sent:** Friday, July 19, 2019 4:20:57 PM  
**To:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>; Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>; Robert Del Rosario <[RDelRosa@actransit.org](mailto:RDelRosa@actransit.org)>  
**Subject:** RE: Howard Terminal

Hi All,

Writing to confirm Ryan's availability to meet on Thursday, July 25<sup>th</sup> at 10am.

Please send the invite.

Thank you!

-b

Brianna Horton  
Executive Assistant to the Director  
OakDOT Racial Equity Team Member  
City of Oakland | Department of Transportation  
250 Frank H. Ogawa Plaza Suite 4314 Oakland, CA 94612  
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**From:** Ferrara, Nicole

**Sent:** Thursday, July 18, 2019 3:29 PM

**To:** Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>; Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>

**Cc:** Robert Del Rosario <[RDelRosa@actransit.org](mailto:RDelRosa@actransit.org)>

**Subject:** RE: Howard Terminal

Thank you, Mike! Brianna – any chance Ryan can be available next Thur at 10 am? (He knows about this meeting and agreed to participate). If not, 1 or 2 pm?

**From:** Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>

**Sent:** Thursday, July 18, 2019 10:00 AM

**To:** Ferrara, Nicole <[N Ferrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>; Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>

**Cc:** Robert Del Rosario <[RDelRosa@actransit.org](mailto:RDelRosa@actransit.org)>

**Subject:** RE: Howard Terminal

**Importance:** High

Nicole,

Given the constraints on both our ends, we are looking at Thursday 7/25 at 10:00 a.m. If that doesn't work for you, we have less desirable times that same day at 1 and 2 p.m. SO far that's the only day we can make work before the vacations kick in on your end.

Michael Eshleman

**From:** Ferrara, Nicole <[N Ferrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>

**Sent:** Tuesday, July 16, 2019 10:38 PM

**To:** Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>; Horton, Brianna <[BHorton@oaklandca.gov](mailto:BHorton@oaklandca.gov)>

**Subject:** RE: Howard Terminal

Hi Mike,

Just want to flag that Ryan's out for two weeks after next week, and then I'm out through 8/13. Can we try to get a meeting on the calendar now for next week? Brianna can help offer times for Ryan's calendar.

Best,  
Nicole

**From:** Ferrara, Nicole

**Sent:** Monday, July 15, 2019 7:43 AM

**To:** Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>

**Subject:** Re: Howard Terminal

Ok thanks!!

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**From:** Michael Eshleman <[meshleman@actransit.org](mailto:meshleman@actransit.org)>

**Sent:** Saturday, July 13, 2019 5:26:57 PM

**To:** Ferrara, Nicole

**Subject:** Re: Howard Terminal

Rob and I spoke this week. I think we'll shoot for next week to get a meeting together.

Michael Eshleman

Manager, Service Planning

510-891-5453

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**From:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:NFerrara@oaklandca.gov)>

**Sent:** Friday, July 12, 2019 7:50:56 PM

**To:** Michael Eshleman

**Subject:** Howard Terminal

Hi Mike,

Any luck organizing AC Transit's proposals for the A's Howard Terminal project? I'd love to get a meeting on the calendar soon to discuss.

Thanks!

Nicole

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