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**From:** Andrea Gardner <agardner@portoakland.com>  
**To:** Ferrara, Nicole; Maybrun, Molly; Radiah Victor  
**CC:** Cummings, Veronica; Vollmann, Peterson; OakDOT  
**Sent:** 2/4/2020 9:10:19 AM  
**Subject:** RE: For distribution: Invitation for Maritime stakeholders

I've checked in with Laura – should have a update soon

**From:** Ferrara, Nicole [mailto:N Ferrara@oaklandca.gov]  
**Sent:** Tuesday, February 04, 2020 9:09 AM  
**To:** Andrea Gardner <agardner@portoakland.com>; Maybrun, Molly <MMaybrun@oaklandca.gov>; Radiah Victor <rvictor@portoakland.com>  
**Cc:** Cummings, Veronica <VCummings@oaklandca.gov>; Vollmann, Peterson <PVollmann@oaklandca.gov>; OakDOT <OakDOT@TheCivicEdge.com>  
**Subject:** RE: For distribution: Invitation for Maritime stakeholders

Hi Andrea – has this invite gone out yet? If not, can it be shared today?

**From:** Ferrara, Nicole  
**Sent:** Thursday, January 30, 2020 8:52 AM  
**To:** Andrea Gardner <agardner@portoakland.com>; Maybrun, Molly <MMaybrun@oaklandca.gov>; Radiah Victor <rvictor@portoakland.com>  
**Cc:** Cummings, Veronica <VCummings@oaklandca.gov>; Vollmann, Peterson <PVollmann@oaklandca.gov>; OakDOT <OakDOT@TheCivicEdge.com>  
**Subject:** RE: For distribution: Invitation for Maritime stakeholders

People can forward to colleagues, but just want to keep it to maritime stakeholders only, since that's the focus of the convo.

#### Nicole Ferrara

Policy & Intergovernmental Affairs Advisor  
City of Oakland | Department of Transportation  
250 Frank H Ogawa Plaza | Oakland, CA 94612  
(510) 238-4720  
[nferrara@oaklandca.gov](mailto:nferrara@oaklandca.gov)

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Oak 311 mobile app for [apple](#) or [android](#)

**From:** Andrea Gardner <agardner@portoakland.com>  
**Sent:** Wednesday, January 29, 2020 1:06 PM  
**To:** Ferrara, Nicole <NFerrara@oaklandca.gov>; Maybrun, Molly <MMaybrun@oaklandca.gov>; Radiah Victor <rvictor@portoakland.com>  
**Cc:** Cummings, Veronica <VCummings@oaklandca.gov>; Vollmann, Peterson <PVollmann@oaklandca.gov>; OakDOT <OakDOT@TheCivicEdge.com>  
**Subject:** RE: For distribution: Invitation for Maritime stakeholders

Is this a “by invitation only” event or can anyone attend (e.g. people can forward to colleagues)?

**From:** Ferrara, Nicole [mailto:N Ferrara@oaklandca.gov]  
**Sent:** Wednesday, January 29, 2020 11:12 AM  
**To:** Andrea Gardner <agardner@portoakland.com>; Maybrun, Molly <MMaybrun@oaklandca.gov>; Radiah Victor

<[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>

**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>

**Subject:** For distribution: Invitation for Maritime stakeholders

Hi Andrea and Radiah,

We have the final invite ready to go. Can you please send it out and include me in the cc/bcc?

Thanks!!

Dear Stakeholders,

You're invited to a workshop on the Howard Terminal Transportation Plan for Maritime Stakeholders on **Tuesday, February 11 from 3-4:30 pm** at the Waterfront Hotel in Jack London Square. This workshop is a chance for staff from the City to share the work we've done to-date to develop the Howard Terminal Transportation Plan, including an overview of the entire plan and a more detailed look at the plans that intersect with Port operations. There will also be time for discussion; we very much look forward to hearing your feedback on the work done to date.

Registration is required. Please register here:

Redacted

Redacted

Refreshments will be provided.

Thanks and hope to see you in a couple of weeks!

**Nicole Ferrara**

Policy & Intergovernmental Affairs Advisor  
City of Oakland | Department of Transportation  
250 Frank H Ogawa Plaza | Oakland, CA 94612  
(510) 238-4720  
[nferrara@oaklandca.gov](mailto:nferrara@oaklandca.gov)

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**From:** Andrea Gardner <[agardner@portoakland.com](mailto:agardner@portoakland.com)>

**Sent:** Tuesday, January 28, 2020 3:34 PM

**To:** Maybrun, Molly <[MMaybrun@oaklandca.gov](mailto:MMaybrun@oaklandca.gov)>; Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:NFerrara@oaklandca.gov)>; Radiah Victor <[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>

**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>

**Subject:** RE: [EXTERNAL] Review requested: Invitation for Maritime stakeholders

Even better!

**From:** Maybrun, Molly [<mailto:MMaybrun@oaklandca.gov>]

**Sent:** Tuesday, January 28, 2020 3:20 PM

**To:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:NFerrara@oaklandca.gov)>; Andrea Gardner <[agardner@portoakland.com](mailto:agardner@portoakland.com)>; Radiah Victor <[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>

**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>

**Subject:** RE: [EXTERNAL] Review requested: Invitation for Maritime stakeholders

I would recommend being a little more welcoming in the final sentence (as edited) – maybe something along the lines of – we very much look forward to hearing your feedback on the work done to date.

**From:** Ferrara, Nicole  
**Sent:** Tuesday, January 28, 2020 1:07 PM  
**To:** Andrea Gardner <[agardner@portoakland.com](mailto:agardner@portoakland.com)>; Radiah Victor <[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>  
**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Maybrun, Molly <[MMaybrun@oaklandca.gov](mailto:MMaybrun@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>  
**Subject:** RE: [EXTERNAL] Review requested: Invitation for Maritime stakeholders

Okay. Thanks.

**Nicole Ferrara**

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City of Oakland | Department of Transportation  
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**From:** Andrea Gardner <[agardner@portoakland.com](mailto:agardner@portoakland.com)>  
**Sent:** Tuesday, January 28, 2020 1:07 PM  
**To:** Ferrara, Nicole <[NFerrara@oaklandca.gov](mailto:N Ferrara@oaklandca.gov)>; Radiah Victor <[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>  
**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Maybrun, Molly <[MMaybrun@oaklandca.gov](mailto:MMaybrun@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>  
**Subject:** RE: [EXTERNAL] Review requested: Invitation for Maritime stakeholders

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Hi Nicole – I had a couple edits to make it clear this is the City's meeting and transportation plan.

Thanks!

Andrea

**From:** Ferrara, Nicole [<mailto:N Ferrara@oaklandca.gov>]  
**Sent:** Tuesday, January 28, 2020 12:36 PM  
**To:** Andrea Gardner <[agardner@portoakland.com](mailto:agardner@portoakland.com)>; Radiah Victor <[rvictor@portoakland.com](mailto:rvictor@portoakland.com)>  
**Cc:** Cummings, Veronica <[VCummings@oaklandca.gov](mailto:VCummings@oaklandca.gov)>; Maybrun, Molly <[MMaybrun@oaklandca.gov](mailto:MMaybrun@oaklandca.gov)>; Vollmann, Peterson <[PVollmann@oaklandca.gov](mailto:PVollmann@oaklandca.gov)>; OakDOT <[OakDOT@TheCivicEdge.com](mailto:OakDOT@TheCivicEdge.com)>  
**Subject:** [EXTERNAL] Review requested: Invitation for Maritime stakeholders

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Hi Andrea and Radiah – can you let me know if you're comfortable with this framing of the Maritime Stakeholder meeting? Once final, I will update the Eventbrite language and Veronica can share the link and we can send out the invites!

Dear Stakeholders,

You're invited to a workshop on the Howard Terminal Transportation Plan for Maritime Stakeholders. This

workshop is a chance for staff from the City ~~along with the Port and our consulting teams~~ to share the work we've done to-date to develop the Howard Terminal Transportation Plan, include an overview of the entire plan and a more detailed look at the plans that intersect with Port operations. There will also be time for you to provide ~~the City, Port and the rest of the Howard Terminal team~~ to hear your feedback.

Please note: you must register for this event in advance so we can plan accordingly. Registration is available here:

Sincerely,

**Nicole Ferrara**

Policy & Intergovernmental Affairs Advisor  
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[nferrara@oaklandca.gov](mailto:nferrara@oaklandca.gov)

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